

	<b>Health and Wellbeing Board</b>  <b>Thursday 29<sup>th</sup> September 2022</b>
<b>Title</b>	<b>Joint Health and Wellbeing Strategy – Implementation Plan and Key Performance Indicators</b>
<b>Report of</b>	Director of Public Health and Prevention
<b>Wards</b>	All
<b>Status</b>	Public
<b>Urgent</b>	No
<b>Key</b>	No
<b>Enclosures</b>	Appendix A – Phase 1 (2021-22) Implementation Plan Appendix B – Phase 1 (2021-22) Key Performance Indicators Appendix C – Phase 2 (2022-23) Implementation Plan
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## Summary

The Barnet Joint Health and Wellbeing Strategy 2021-2025 and Implementation Plan/Key Performance Indicators were signed off by the Board in July and September 2021 respectively.

This report provides to Board Members:

- A progress update on actions due to take place in Year 1
- A summary of performance in the key performance indicators in the first year of the strategy
- An updated implementation plan for Year 2

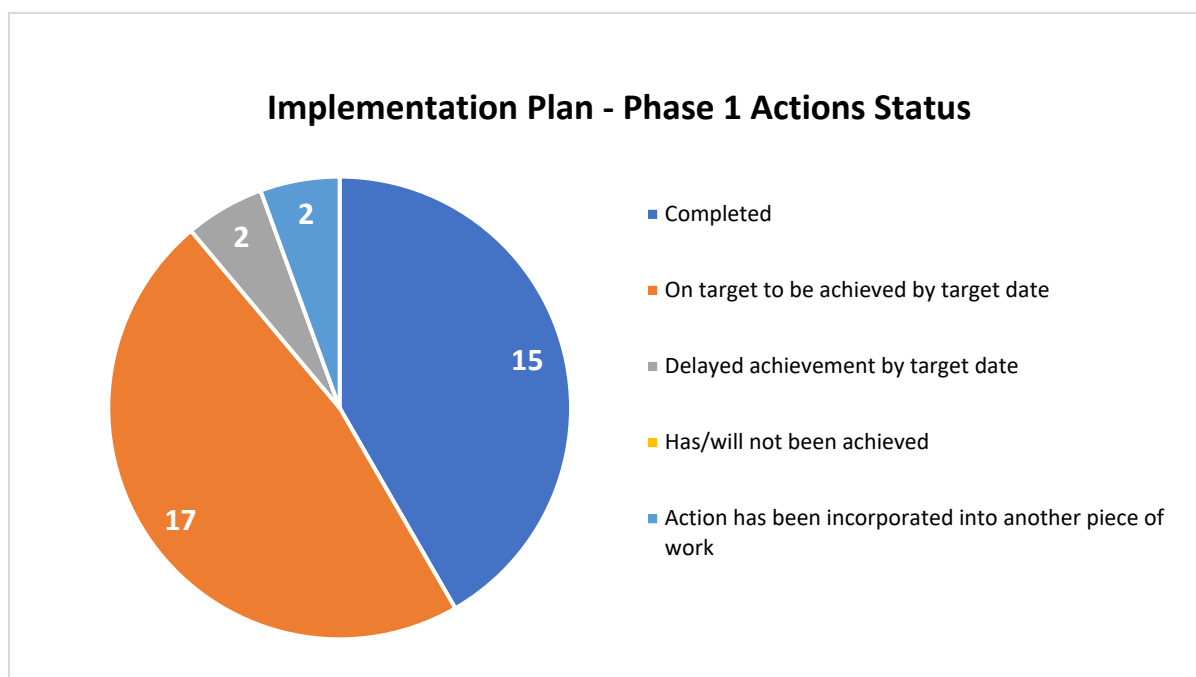
## Officers Recommendations

1. That the Board comments on and notes the progress on the Phase 1 Implementation Plan, and on the Key Performance Indicators.

**2. That the Board – subject to comments – agrees the Phase 2 Implementation Plan.**

**1. Why this report is needed**

- 1.1 The Joint Health and Wellbeing Strategy (JHWBS) is a statutory document for each Local Authority area. The Health and Wellbeing Board must develop and agree the Strategy.
- 1.2 Barnet's current JHWBS was signed off in July 2021, with the Implementation Plan and Key Performance Indicators signed off by Health and Wellbeing Board in September 2021.
- 1.3 Therefore, this report focusses on reporting back on progress over the past 12 months, performance on the key performance indicators, and a proposed implementation plan for the next 12 months.
- 1.4 Phase 1 Implementation Plan
  - 1.4.1 Of the 35 actions in the Phase 1 Implementation Plan, 88.6% of actions are either completed or on target.



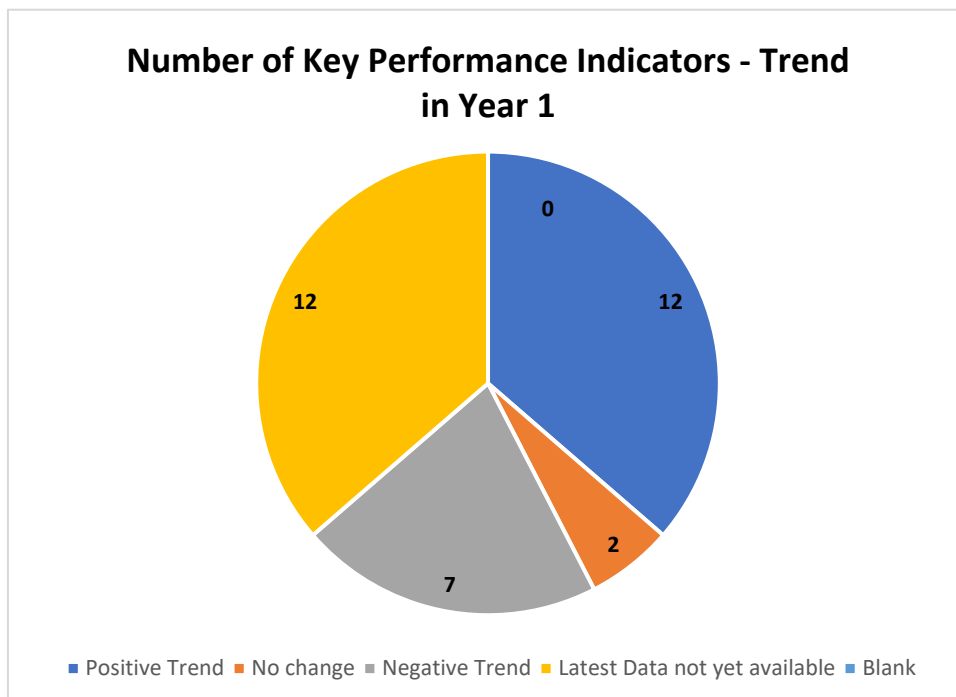
- 1.4.2 The following actions have been delayed and will be completed in Phase 2.

HWBS Key Area	Project Activity	Start Date	Finish Date	Progress Report - What has been achieved, and what still needs to be achieved?
Key Area 1	Development of Health Impact Assessment Policy	Sep-21	Sep-22	Delivery is delayed, partially due to delay in publishing Barnet Local Plan, and partially due to prolonged pandemic response. An option appraisal has been drafted and shared with relevant partners. Development of HIA technical note for planning applications will commence after feedback and comments.
Key Area 3	Perform an audit/gap analysis around carers and their health and wellbeing	Sep-21	Sep-22	Strategy refresh delayed from original timescales. New completion date will be March 2023, for implementation in 2023/24. This will be included in the Year 2 action plan.

### 1.5 Phase 1 Key Performance Indicators

1.5.1 There are 33 Key Performance Indicators aligned to the Barnet JHWBS.

1.5.2 Of these, 12 indicators (36.4%) have a positive trend, and 7 indicators (21.2%) have a negative trend since the benchmark data shared in September 2021.



1.5.3 For a significant number of indicators, we have been reliant on national data collection and dissemination which was disrupted, or temporarily paused during the Covid19 pandemic. In Appendix B, we have listed when we expect the data to be available (where known).

1.5.4 As part of the 33 indicators, we track Life Expectancy and Healthy Life Expectancy for males and females in Barnet. In line with national and local data, Barnet Life

Expectancy and Healthy Life Expectancy has decreased slightly. This is most likely to be due to increased Covid19 mortality.

1.5.5 A further indicator will be added for Phase 2 related to the emerging Barnet Food Plan, meaning in Year 2 we will be tracking 34 Key Performance Indicators.

## 1.6 Phase 2 Implementation Plan

1.6.1 Health and Wellbeing Board in September 2021 agreed a Phase 2 Implementation Plan for the Strategy, which covers September 2022 – August 2023.

1.6.2 We have reviewed the plan to ensure that it still meets current needs and direction of travel in Barnet. As a result, we propose to add 11 new actions, and drop 2 actions. Note that the dropped actions will still be delivered by relevant teams, but will not be monitored actively by Health and Wellbeing Board. These actions are outlined below:

*Table 1 – Proposed New Actions for Phase 2 Implementation Plan*

HWBS Key Area	Project Activity	Lead	Start Date	Finish Date
Key Area 1	Deliver action plan for Make Every Contact Count (MECC)	Public Health Officer	Sep-22	Sep-23
Key Area 1	Agree and Deliver Food Plan for Barnet	Consultant in Public Health	Sep-22	Jul-24
Key Area 1	Ensure that the two Superzones in Grahame Park and Edgware are delivered, and the impact is tracked	Public Health Strategist	Aug-22	Dec-23
Key Area 2	Develop updated Corporate Parenting Strategy for 2023-25	Director - Children's Social Care, Family Services	May-23	Oct-23
Key Area 2	Deliver the Cardiovascular Disease (CVD) Prevention Programme, and track its impact	Public Health Strategist/Integrated Care Partnership (ICP)	Sep-22	Dec-24
Key Area 2	Work with partners and ICP on increasing the number of residents accessing social prescribing as well as increasing the range of organisations and sectors that can make referrals	Senior Health Improvement Specialist	Jul-22	Sep-25
Key Area 2	Implement Resilient Schools Plan for 2022-23, to improve children's mental health	Resilient Schools Manager, LBB	Sep-22	Aug-23
Key Area 2	Deliver the Suicide Prevention Plan for children, young people and adults for 2022-23	Senior Health Improvement Specialist	Jul-22	Jul-23

Key Area 3	Collaborate to develop a Healthy Aging pilot in one neighbourhood of BBP as demonstration of whole system approach to healthy aging.	Joint ASC Healthy Aging Lead and PH Consultant (Living and Aging Well)	Sep-22	Sep-23
Key Area 3	Develop a narrative on reducing health inequalities as an integrated approach within the Council and wider partnership	Barnet Borough Partnership	Sep-22	Aug-23
Key Area 3	Refresh Substance Misuse Needs Assessment and Strategy	Public Health Strategist	Sep-22	Apr-23

Table 2 – Proposed Removed Actions for Phase 2 Implementation Plan

HWBS Key Area	Project Activity	Lead	Start Date	Finish Date	Reasons for Proposed Removed Actions
Key Area 2	Deliver sexual health education services in schools and make period products available to all pupils	Public Health Strategist/Brooks	Sexual health contract to be awarded September 2021	Sexual health education contract 2 years +1	This is proposed for removal, as <u>although activity will still be delivered</u> , it is not a priority for Health and Wellbeing Board to monitor in 2022/23.
Key Area 3	Put in place risk monitoring around providing timely accessible care	LBB/CCG	Sep-21	Sep-25	Propose removal, as not clear what this action refers/referred to. It will be incorporated into the digital Care Home work already in the Phase 2 Implementation Plan.

1.6.3 This means that there will be 33 actions in the Phase 2 Implementation Plan.

## 2. Reasons for recommendations

- 2.1 It is important that progress on the JHWBS is tracked by the Health and Wellbeing Board, and that original Implementation Plans and indicators are reviewed and updated in line with current needs.

## 3. Alternative options considered and not recommended

- 3.1 The only alternative option is to continue with the Implementation Plan and indicators as agreed by the Board in September 2021. However, this would not reflect current priorities and areas of focus.

## 4. Post decision implementation

- 4.1 Actions and indicators will continue to be tracked throughout the year, with key items for decision or consultation brought to Board as required.
- 4.2 The Board will need to review the Implementation Plan and indicators as the Integrated Care Partnership and Strategy emerges. This work is expected to be undertaken between October 2022 – December 2022. If any changes are needed for the Barnet Implementation Plan and Indicators, then these will be proposed to the Health and Wellbeing Board in January 2023.

## **5. Implications of decision**

### **5.1 Corporate Priorities and Performance**

- 5.1.1 Supporting the health and wellbeing of residents is the core aim of the Health and Wellbeing Board, and the Joint Health and Wellbeing Strategy is the articulation of how we will achieve this aim.

### **5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

- 5.2.1 There are no resource implications as a result of the proposals.

### **5.3 Legal and Constitutional References**

- 5.3.1 Under section 116A of the Local Government and Public Involvement in Health Act 2007 (as amended), there is a statutory duty to produce a Joint Health and Wellbeing Strategy to meet the needs identified in the joint strategic needs assessment
- 5.3.2 The Terms of Reference of the Health and Well Being Board include (1) To jointly assess the health and social care needs of the population with NHS commissioners and use the findings of a Barnet Joint Strategic Needs Assessment (JSNA) to inform all relevant local strategies and policies across partnership. (2) To agree a Health and Wellbeing Strategy (HWBS) for Barnet taking into account the findings of the JSNA and strategically oversee its implementation to ensure that improved population outcomes are being delivered.

### **5.4 Insight**

- 5.4.1 The Joint Health and Wellbeing Strategy was developed using the Joint Strategic Needs Analysis and other quantitative and qualitative work during 2020-21.

### **5.5 Social Value**

- 5.5.1 Not applicable

### **5.6 Risk Management**

- 5.6.1 Each area of work has its own risk management schedule and protocol

### **5.7 Equalities and Diversity**

- 5.7.1 A whole systems approach to prevention and health and care integration focus on health inequalities which persist amongst groups with protected characteristics. By consulting and engaging with appropriate communities and stakeholders, it is expected that a whole systems approach to prevention will prevent unintended harms against marginalised groups and promote health equity. As the COVID-19 pandemic has shone a further light on disproportionality of the health outcomes amongst various groups, reviewed Health and Wellbeing Strategy process will include an engagement with diverse communities with a particular focus on Black, Asian and Minority Ethnic Groups.
- 5.7.2 The Implementation Plan will also be informed by the emerging work on disproportionality and Closing the Gap being undertaken by the Council.
- 5.7.3 Any evidence that demonstrates a disproportionately will be reviewed within the Actions and, if necessary, edited to ensure that the goal of equality within health is as tangible as possible.

## 5.8 Corporate Parenting

- 5.8.1 Whilst there is no direct impact on the council's corporate parenting role as a result of the Health and Wellbeing Strategy development, the actions set out in the plan do provide opportunities to support the council's role as corporate parent through the health and wellbeing improvement interventions for children and young people residing in the borough including children in care.

## 5.9 Consultation and Engagement

- 5.9.1 The JHWS underwent a consultation on the draft strategy between 29 January 2021 and 12 March 2021. This consultation consisted primarily of an online questionnaire with an engagement session taking place with Barnet MENCAP users. The option of alternative questionnaire formats was advertised but not taken up by respondents. 72 responses were received for the questionnaire.
- 5.9.2 From the consultation with the public and engagement across the organisation and CCG, actions and KPIs have been identified in order to achieve the overarching goals of the JHWS.

## 5.10 Environmental Impact

- 5.10.1 The Implementation Plan contains actions around improving Air Quality, promoting Active Travel and the Food Plan has actions around improving access to locally grown food, as well as reducing food waste. It is anticipated that this will have a positive impact on the Council's carbon and ecology impact.

## 6. Background papers

- 6.1 Approval of the Joint Health and Wellbeing Strategy - Item 9 on agenda for 15 July 2021 [Agenda for Health & Wellbeing Board on Thursday 15th July, 2021, 9.30 am | Barnet Council \(moderngov.co.uk\)](#)
- 6.2 Barnet Joint Health and Wellbeing Strategy, 2021-2025, [Barnet Joint Health and Wellbeing Strategy 2021 to 2025 - full document.pdf](#)

6.3 Final Joint Health and Wellbeing Strategy Key Performance Indicators 2021-2025 – Health and Wellbeing Board, 30 September 2021 - [Board Paper HWBS 22.09.pdf \(moderngov.co.uk\)](#)